



**PUBLIC PROCUREMENT AND
DISPOSAL OF PUBLIC ASSETS
APPEALS TRIBUNAL**

**ANNUAL REPORT
2019/20**

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FOREWORD BY THE CHAIRPERSON



Honourable Minister of Finance, Planning and Economic Development, I present to you the Annual Report for the activities of the Public Procurement and Disposal of Public Assets Appeals Tribunal (Tribunal) in respect of the Financial Year 2019-2020; as required under Section 91R of the Public Procurement and Disposal of Public Assets Act 2003 (as amended).

In addition to adjudication, the core function of the Tribunal, the other activities during the reporting period included creating awareness of Tribunal mandate and function to the general public as well as contributing to

the amendment in offering.

As you are aware, the Financial 2019-2020 coincided with the last year of the last term of the Tribunal members and at the same time, you appointed a replacement to the Tribunal membership. On behalf of the new Tribunal Members, I register our admiration of the work done by our predecessors.

The above achievements by the Tribunal was mainly due to the continued support from the Government of Uganda through the Ministry of Finance, Planning, Economic and Development (MoFPED). We appreciate that support and we pledge our commitment to work together with MoFPED towards a glorious future as per the Tribunal vision, *“to be a Centre of excellence for public procurement and disposal of assets disputes management in Africa”*.

As the new Chairperson of the Tribunal, on my own behalf and on behalf of my colleagues, the new members of the Tribunal, I take this opportunity to thank you for the appointment and at the same time pledging all our efforts to execute the mandate bestowed on us.

Lastly, I thank the top leadership at Ministry Finance, Planning and Economic Development for the continued support extended to the Tribunal, which we do not take it for granted.

A handwritten signature in black ink, appearing to read 'Francis Gimara'. The signature is stylized with a large, sweeping initial 'F' and 'G'.

Francis Gimara

CHAIRPERSON

REGISTRAR'S MESSAGE

This is the PPDA Appeals Tribunal's sixth Annual Report since its inception in 2014. Despite the challenges, the Tribunal has recorded tremendous achievements as shown in this annual report for Financial Year 2019/2020.

During the Financial Year 2019/2020, the Tribunal received thirteen (13) Applications from aggrieved bidders and five (5) References from the Authority all the 18 cases were fully adjudicated upon by the Tribunal, hence no backlog.

The Tribunal successfully hosted the delegation of Lesotho Public Procurement Tribunal who undertook a one-week's study in Uganda to understand the complaints handling mechanism of the administrative review process. The Tribunal also carried out four regional sensitization workshops on the mandate of the Tribunal and how aggrieved bidders can successfully file applications to the Tribunal.

However, due to the Corona Virus Disease pandemic, the Tribunal could not carry out all its planned activities. Funds permitting, we shall continue to sensitize the stakeholders on the mandate of the Tribunal.

The Tribunal ended the financial year with your successful identification and appointment of a new team of Tribunal members under the Chairperson of Mr. Francis Gimara who have now taken over from the former team whose term expired at the end of 2019/2020 financial year.

We achieved a lot of successes due to the able leadership of the Chairperson Ms Olive Zaale Otete and her team, who guided very well the Secretariat.

I would also like to express my gratitude to the dedicated Secretariat staff, who continuously worked as a team to contribute to the success.



Atiku Saki Mansoor

REGISTRAR



LIST OF ACRONYMS

IPPU	Institute of Procurement Professionals of Uganda
PAT	Public Procurement and Disposal of Public Assets Appeals Tribunal
PPDA	Public Procurement and Disposal of Public Assets Authority
MoFPED	Ministry of Finance, Planning and Economic Development

1.0 INTRODUCTION AND ORGANISATION OVERVIEW

1.1 Establishment of the Tribunal

The Public Procurement and Disposal of Public Assets Appeals Tribunal (Tribunal) is a quasi-judicial body established by Section 91B of the Public Procurement and Disposal of Public Assets Act of 2003.

1.2 Appointment of the Tribunal members

The Tribunal consists of a chairperson and four members who are appointed by the Minister of Finance, Planning and Economic Development. The Members of the Tribunal are appointed from the private sector for a three-year term, and are eligible for re-appointment for one further term.

1.3 Tribunal membership

The Financial Year 2019/2020 coincided with the end of tenure of the following Tribunal Members;

- a) Ms. Olive Zaale Otete Chairperson;
- b) Mr. David Kabateraine Member;
- c) Mr. Abraham Nkata Member;
- d) Mr. Moses Jurua Adriko-SC Member.

1.4 Re-appointment of the Tribunal members

During the 2019/2020, the Minister appointed a new Chairperson and three members to join Eng. Thomas Isanga Brookes whose tenure is still on going to replace the outgoing Tribunal Members effective 1st August 2020. The new members took oath of office and judicial oath on 27th July 2020.

The Members of the Tribunal as at 1st July 2020 are:

- | | |
|---------------------------------|--------------|
| a) Mr. Francis Gimara-SC | Chairperson; |
| b) Mr. Nelson Nerima | Member; |
| c) Eng. Thomas Brookes Isanga | Member; |
| d) Mr. Geoffrey Nuwagira Kakira | Member; |
| e) Mr. Paul Kalumba | Member. |

Section 91B (2), (3) & (4) of the PPDA Act, 2003 provides for the competences of members which the members met before being appointed.

Pictures for the inauguration, handover and induction of the new Tribunal members are indicated in Appendix I of this report

The profile of each member of the Tribunal is indicated in Appendix II of this report.

1.5 Vision Statement

To be a centre of excellence for Public Procurement and Disposal of Public Assets disputes management in Africa.

1.6 Mission statement

To provide quality adjudication in Public Procurement and Disposal of Public Assets disputes in accordance with the principles of natural justice.

1.7 Core values

- a) Integrity
- b) Accountability
- c) Transparency
- d) Equity
- e) Efficiency
- f) Teamwork; and
- g) Timeliness.

1.8 Functions of the Tribunal

The core function of the Tribunal is to hear and determine applications for review of the decisions of the Public Procurement and Disposal of Public Assets Authority (PPDA) by aggrieved bidders.

The other function of the Tribunal is to hear matters referred to it by PPDA and to hear applications made to it by aggrieved Procuring and Disposing Entities (PDE's).

The PPDA Act, 2003 requires the Tribunal to issue a decision within a period of not more than ten working days after receiving an application for a review of a decision of the PPDA. The law does not specify a timeline within which the Tribunal delivers its decision on matters referred to it by PPDA. However, the Tribunal takes upon itself to hear and make decisions in the shortest practical and reasonable time.

A party to proceedings before the Tribunal who is aggrieved by a decision of the Tribunal, may, within thirty days after being notified of the decision of the Tribunal or within such further time as the High Court may allow, lodge a notice of appeal with the Registrar of the High Court.

1.9 Tribunal Secretariat

The Tribunal has a Secretariat located at 7th Floor, Communications House Colville Street in Kampala headed by a Registrar who is the Accounting Officer and also in charge of the Registry of the Tribunal. The Secretariat has nine (9) staff who work closely with the Registrar and support members of the Tribunal in carrying out Tribunal work.

1.10 Budget Performance

The Tribunal is a subvention under the MoFPED, UGX 2,700,000,000 was allocated as the Tribunal Budget for financial year 2019/2020.

During the report period, the Tribunal received from MoFPED UGX 2,343,759,202 out of its budget of UGX 2,700,000,000= translating into 87% performance (Budget Vs. Funds released)

However due to the outbreak of COVID 19 pandemic in the 3rd and 4th quarter of 2019/2020 financial year, the Tribunal was not able to fully utilise the released funds as some planned activities could not be undertaken.

During the financial year 2019/2020 the Tribunal spent UGX 2,163,839,044= against UGX 2,343,759,202= received from MoFPED, reflecting a budget performance (release vs actual expenditure) of 92%

MoFPED allocated, UGX 2,700,000,000= for 2020/2021 Financial Year to cater for the operations of the Tribunal. This will ensure continuity in implementation of Tribunal activities.

2.0 ACTIVITIES OF THE TRIBUNAL DURING THE REPORT PERIOD

The main activities of the Tribunal during the reporting period were:-

- (i) Hearing and disposal of applications for review of PPDA decisions;
- (ii) Conducting, at regional levels, of public awareness of the Tribunal functions;
- (iii) Capacity building of the staff and Tribunal members; and
- (iv) Participation in procurement law amendment process.

2.1 Applications for review of the decisions of PPDA

In the report period, the Tribunal heard and determined thirteen (13) Applications and five (5) References summarised below as follows:

2.2 Summary of Applications and References by issues

From the Application or References reviewed, the table shows the frequency of issues raised and addressed. During the reporting period 2019/2020, the issue that appeared more frequently (three times) in the 13 Applications was failure to adhere to the evaluation criteria by entities and failure by the Authority to declare contract a nullity appeared twice in the 13 Applications. The rest of the issues appeared once in the 13 Applications. In all the five (5) References, the issue that appeared five (5) times was serious breach of the PPDA Act by the entities.

S/N	Application or Reference	Issue	Frequency
1	Applications	Failure to adhere to the evaluation criteria	3
2	Application	Failure by PPDA to resolve issues raised during the hearing	1
3	Application	Powers to cancel procurement by the Procuring and Disposing Entity (PDE)	1
4	Application	Powers of the PDE to award the Best Evaluated Bidder	1
5	Application	Failure to submit evidence of experience	1
6	Application	Powers of the Accounting Officer to designate the Chairperson of the Contracts Committee.	1
7	Application	Failure to pay administrative review fees.	1

8	Application	Failure by the Entity to suspend a procurement process upon receipt of administrative review application.	1
9	Applications	Failure by the Authority to declare contract a nullity	2
10	Application	Jurisdiction of the Authority in public procurement and public disposal process conducted by Bank of Uganda.	1
11	References	Serious breach of the Act	5
		TOTAL	18

Applications

- 1. *Adere Sec Ltd trading as Kalamazoo Secure Solutions Vs PPDA and UNEB Application No. 13 of 2019.*** Application in respect to the tender for the supply and delivery of result slips and certificates under framework contract for two years. The contract amounted to UGX. 11,963,100,000. The Applicant contested whether PPDA erred in upholding the decision of UNEB to award the tender to Smith & Ouzman as BEB. Application dismissed.
- 2. *Vaisala Oyj Vs PPDA and UNMA Application No.14 of 2019.*** Application in respect to the procurement to supply, installation and commissioning of one polarized C-Band weather radar. The Authority failed in its duty to act upon a genuine Application by the Applicant when it refused to consider 3 of the 4 issues raised and addressed by the parties. The contract amount was UGX 9,861,628,392. Application withdrawn.
- 3. *E-Trade Company Ltd Vs PPDA, REA, Burhan Engineers Ltd Application No.15 of 2019.*** Application for Administrative review of the PPDA decision in respect of the procurement of Engineering, procurement and construction of medium voltage networks, installation of distribution transformers plus the associated low voltage networks in various regions of the country. The evaluation committee unfairly disqualified the Applicant's bid. The contract worth UGX 17, 612, 901, 065. Application dismissed.
- 4. *Directorate of Ethics and Integrity Vs PPDA and Eclipse Properties Ltd Application No.16 of 2019.*** Application for Administrative review of the PPDA decision in respect to the procurement of office space for the Leadership Code Tribunal. Contract amount UGX 600,000,000 annually. The entity was challenging PPDA'S decision directing them to proceed with the procurement process, which had been cancelled. Application dismissed.
- 5. *Wakiso Seven Stars Association Ltd Vs Wakiso District Local Government and PPDA Application No.17 of 2019.*** Application for Administrative Review of the PPDA decision in respect to the tender for the management of commercial vehicles (monthly stickers) loading and offloading in Kasangati. The Applicant believes that the PPDA decision directing the entity to award the BEB is wrong and illegal. Tender amount UGX 2,655,555. Application dismissed.

6. ***Abaita Ababiri Market Vendors and Traders Cooperative Society Ltd Vs PPDA and Wakiso District Local Government Application No.18 of 2019.*** Application for Administrative Review of the PPDA decision in respect of the tender for collection of revenue from Abaita Ababiri daily market. Tender amount UGX 52, 200,000 annually. The Applicant appealed on whether the association which is intended to be awarded the tender is eligible to winning according to the bid document. Application dismissed.
7. ***Bridgettee Business Services (U) Ltd Vs Entebbe Municipal Council and PPDA, Application No.19 of 2019.*** Application for Administrative Review of the PPDA decision in respect to the tender for the management of revenue collection from mobile vans, distributors and promoters in Entebbe Municipality. The Authority and the entity erred in Law and in fact in rejecting the Applicant's Application for review and holding that the Applicant failed to submit evidence of two years' experience in management of revenue collection bank statements and reference letters from previous clients yet the BEB did not submit evidence to support its two years' experience contrary to section 38 of the PPDA Act. Tender amount UGX 36,000,000 annually. Application dismissed.
8. ***Kimbulu Investments Ltd Vs PPDA and Kasese District Local Government, Application No. 20 of 2019.*** Application for Administrative Review of the PPDA decision in respect to the tender for revenue collection from Lhubiriha market in Mpondwe Lhubiriha Town Council. The issue is whether by just a mere communication of the secretary contract committee seeking guidance from the Accounting Officer on the postponement of the meeting from 26th Sept 2019 necessarily mean that the Accounting Officer can designate a member of the Contract Committee as a chairperson. Tender amount UGX 470, 000,000. Application allowed.
9. ***Kimbulu Investments Ltd Vs PPDA and Kasese District Application No.1 of 2020.*** Application for review of the decision of the PPDA in respect to the tender for collection of revenue from Salt Lake Market in Katwe Kabatoro Town Council. Tender worth UGX 501,500,000. Decision sought on whether the Authority erred in law and fact when it failed to declare that the contract signed between Kasese D.L.G and AMWET Investment a nullity. Application allowed.
10. ***Bank of Uganda Vs PPDA Application No.2 of 2020.*** Application for review of the decision of the PPDA in respect to the tender for the provision of security information and event management solution. Applicant sought a decision on whether PPDA has jurisdiction over its procurement and disposal activities in exercise of its functions. Application dismissed.
11. ***Cuberoor Ltd Vs PPDA and Trinity College Nabbingo Application No.3 of 2020.*** Application for review of the PPDA decision in respect to the tender for the construction of a storied classroom block at Trinity College Nabbingo. Contract worth UGX 2, 228, 997, 210. The Applicant sought a decision on whether the procurement process and the contract signed by the 1st Respondent and Kimu Construction Company should be nullified. Application allowed in part.
12. ***Kyakuwair Business Enterprises Ltd Vs PPDA and Ministry of Water and Environment Application No.4 of 2020.*** Application for review of the PPDA in respect of Lot 4-Doho 1 irrigation scheme catchment and the neighbouring areas catchment restoration and off set of carbon foot prints under procurement reference MWE/SU PLS/19-20/00029/1/2/3/4/5/6/7/8/9/10/11/12. PPDA erroneously declined to handle the appeal under pretext that fees were not paid. Application allowed.

- 13. *Engineering Solutions (U) Ltd Vs PPDA and MWE Application No.5 of 2020.*** Application for review of the PPDA decision in respect of the tender for procurement of 5 farm tractors for the 5 irrigation schemes of Wedlai in Nebbi/Pakwach District , Tochi in Oyam District, Mubuku in Kasese District, Doho 2 in Butaleja District and Ngenge in Kween District under FIEFOC 2 project. The Applicant contested the failure by the entity to suspend the procurement process up receiving an administrative review. Application allowed.

References

- 1. *PPDA Vs Directorate of Ethics and Integrity Reference No.1 of 2019.*** Reference over serious breach of the PPDA Act by the Directorate of Ethics and Integrity in respect of the procurement of motor vehicles two double cabin pick-ups. Contract worth UGX 382,094,040. The Tribunal made a declaration that there was serious breach of the PPDA Act, 2003 by the Respondent in respect of the impugned procurement on account that the Entity signed a contract with the Best Evaluated Bidder during the administrative review period.
- 2. *PPDA Vs Mbarara District Local Government Reference No.1 2020.*** Reference over serious breach of the PPDA Act by Mbarara District Local Government in respect to the tender of the tender for the management of Rutooma Daily Matooke market. Tender worth UGX 21, 750,000. The Tribunal made a declaration that there was serious breach of the PPDA Act, 2003 by the Respondent in respect of the impugned procurement on account that the Entity entered into a contract with a provider during the administrative review period. In accordance with Section 91K (1) (d) of the PPDA Act, 2003, the Applicant is awarded costs of this Application to be taxed by the Registrar.
- 3. *PPDA Vs Ministry of Public Service, Reference No.2 of 2019.*** Reference over serious breach of the PPDA Act by the Ministry of Public Service in respect of the tender for the construction of a regional service Uganda Centre at Kasese Municipality. Tender worth UGX 1,685,157,953. The Tribunal made a declaration that there was serious breach of the PPDA Act, 2003 by the Respondent in respect of the impugned procurement on account that the Entity entered into a contract with a provider during the administrative review period.
- 4. *PPDA Vs Kasese District Local Government Reference No.3 of 2019.*** Reference over serious breach of the PPDA Act by Kasese District Local Government in respect of the tender for revenue collection from Lhubiriha market in Mpondwe Lhubiriha Town Council. Tender worth UGX 470, 000, 000. The Tribunal made a declaration that there was serious breach of the PPDA Act, 2003 by the Respondent in respect of the impugned procurement on account that the Entity entered into a contract with a provider during the administrative review period
- 5. *PPDA Vs Kasese District Local Government Reference No.4 of 2019.*** Reference over serious breach of the PPDA Act by the Kasese District Local Government in respect of the tender for revenue collection from Salt lake Katwe Kabatoro Council. Tender worth UGX 501,500,000. The Tribunal made a declaration that there was serious breach of the PPDA Act, 2003 by the Respondent in respect of the impugned procurement on account that the Entity entered into a contract with a

provider during the administrative review period. In accordance with Section 91K (1) (d) of the PPDA Act, 2003, the Applicant is awarded costs of this Application to be taxed by the Registrar.

2.3 The detailed decisions of the above cited applications can be found on the Tribunal website at www.ppdaappealtribunal.go.ug

2.4 Proposals to mitigate some of the re-occurring issues delaying public procurement process include

- a) Continuous sensitisation of the Accounting Officers on the common breaches of the public procurement laws.
- b) The Authority should ensure that Accounting Officers do not to sign contracts with providers during the administrative review period.
- c) The Authority should ensure the implementation of the circular by the Accounting Officers it issued in respect to the extension of the bid validity.

2.5 Training of Staff

During the period under review, six staff undertook training courses in various fields of studies in Tanzania and Kenya, respectively. These were the Registrar Mr. Atiku Saki Mansoor, Finance and Administration Manager Alex Musinguzi, Accountant Mr. Byarugaba Obed, Process Server Ms. Namataka Catherine, Process Server Ms. Hadijjah Kayaga and Clerk Mr. Nicholas Asiimwe. The training was aimed at enhancing their skills in the performance of the Tribunal work.

2.6 Training of Tribunal Members

The former Chairperson Olive Zaale Otete, Mr. David Kabateraine and Mr. Abraham Nkata undertook training courses in Procurement and Leadership courses in Dubai and Tanzania.

2.7 Sensitisation Workshops

The Tribunal conducted four (4) regional sensitisation workshops as indicated below, to create awareness to procurement and disposal stakeholders on the activities of the Tribunal.

Region	Location	Dates
Karamoja	Moroto District	20 th September, 2019
Teso	Soroti District	6 th December, 2019
Bunyoro	Hoima District	13 th December, 2019
Kigezi	Kabale District	20 th March, 2020.

3.0 KEY ACHIEVEMENTS OF THE TRIBUNAL

The Tribunal's core function is to hear and determine applications for review of the decisions of PPDA and to determine matters referred to it by PPDA. In the report period, the Tribunal received and successfully determined 13 Applications and 5 References successfully. The Tribunal issued decisions within the ten (10) working days' timeline stipulated under the PPDA Act, 2003 after receipt of an application for review

1. There were no incidents of case backlog.
2. The Tribunal managed its assets, financial and human resources effectively and handed over to the new members. The Tribunal also successfully recruited a Registrar to fill the vacant position of the Registrar.
3. The Tribunal continued with the regional sensitisation workshop to educate stakeholders on the mandate of the Tribunal in administrative review process.
4. The Tribunal informed the process of the Amendment of the PPDA Bill 2019.

4.0 CHALLENGES

Due to the outbreak of COVID- 19, the Tribunal was unable to finalise its planned sensitisation workshops, training of members and staff during this reporting period.

5.0 KEY PLANNED ACTIVITIES FOR THE FINANCIAL YEAR 2020/2021

In the financial year 2020/2021, the key planned activities of the Tribunal are:

- a) Continue to handle Applications and References filed with the Tribunal
- b) Automation of the Tribunal process;
- c) Continue to sensitise procuring and disposing entities, bidders and the general public on the roles of the Tribunal;
- d) Compile and publish a Compendium of applications and references handled by the Tribunal;
- e) Training and skills building for Tribunal members and staff in procurement related matters, Tribunal administration and drafting decisions;
- f) Formally inducting the new Tribunal members;
- g) Transition and handover for the new Tribunal members;
- h) Plan and build capacity to operationalise the Amendments to the PPDA Act, 2003.

Appendix I



Inauguration of new Tribunal members at the High Court premises in Kampala.

(27/07/2020)

Handover ceremony for the new Tribunal members at the Ministry of Finance, Planning and Economic Development premises in Kampala.

(06/08/2020)



Induction of the new Tribunal members at the Lake Victoria Serena –Kigo Hotel

11/09/2020

Particulars of Tribunal Members

FRANCIS GIMARA



Francis a Partner at ALP Advocates one of the leading law firms in Uganda. He is an Advocate of the High Court of Uganda and all the Courts subordinate thereto.

His primary areas of focus include Insolvency Law, Trade and Integration Law, Corporate Governance Law, Agricultural Law Arbitration and Dispute Resolution. He has participated in several commercial transactions, consultancies and he has considerable experience in the management and development of business enterprises in Africa.

Francis holds an LLM from Cambridge University, a Bachelor of Laws from Makerere University (Kampala, Uganda) and a Diploma in Legal Practice from the Law Development Centre (Kampala, Uganda). He also has a Post Graduate Diploma in Business Administration from Edinburgh Business School (Herriot Watt University).

Francis is also a member of several Boards of key Companies and Organizations in Uganda. He is a member of Uganda Law Society, the East African Law Society, the Pan African Lawyers Union and the International Bar Association.

Francis has in the recent past served as President of the Uganda Law Society.

NELSON NERIMA



Nelson Nerima holds a Masters of Law (LL.M) in Commercial and Corporate Law, University of London; a Bachelor of Laws (LL.B) (Hons) from Makerere University; and a Diploma Post Graduate Diploma from the Law Development Centre, Kampala.

He is an advocate practicing with Nambale, Nerima & Co. Advocates. He has been in private legal practice since 1998 and specializes in corporate and commercial law; land law; administrative law and civil litigation. He also practices as an insolvency practitioner

He undertakes consultancies for both public and private sector clients.

He has also attended numerous trainings and acquired additional competences as part of continuous legal education.

He served as a lecturer at the Law Development Centre from 2003 to 2015.

He published three textbooks- *A Practical Guide to Company Law and Practice in Uganda*, *Uganda Insolvency Law Handbook and Essentials of Uganda's Employment Law*

He is married with children.

ENG. THOMAS ISANGA BROOKES



Eng. Thomas Isanga Brookes is a holder of a Master of Science (International Construction Management) University of Bath, United Kingdom, 2017 and Bachelor of Science (Civil Engineering) Makerere University, Uganda, 1991.

He is a corporate Member of the Uganda Institute of Professional Engineers as well as a Registered Engineer with the Engineers Registration Board of Uganda.

He has over 25 years of experience in civil engineering infrastructure development from conceptualizing, planning, design, preparation of works documents and contract administration to technical assistance.

He has previously worked as a Consultant for Public Procurement and Public Disposal Authority (PPDA) of Uganda (2008-2009) in the area of monitoring compliance Central and Local Governments Procurement and Disposal Entities with the PPDA Act, Regulations and Guidelines.

Currently, he is one of the Directors of Professional Engineering Consultants Limited and Geotechnical Engineering and Technology Laboratory Limited.

He is married with five children.

GEOFFREY NUWAGIRA KAKIRA



Geoffrey Nuwagira Kakira is a holder of: a Master's Degree in Management Studies of Uganda management Institute , Kampala Post Graduate Diploma in Business Management of Makerere University, Uganda Management Institute (UMI), Kampala, a Graduate Diploma in Purchasing and Supply of United Kingdom and a Bachelor of Science Degree of Makerere University

He is a Certified Procurement Practitioner (CPP) member of the Institute of Procurement Professionals of Uganda (IPPU).

He has worked with National Water and Sewerage Corporation and Public Procurement and Disposal of Public Assets Authority (PPDA).

Over the last 8 years, he has worked as an individual public procurement consultant for International Organisations/Agencies that include; World Bank, Adam Smith International, International Procurement Agency Africa Limited, PricewaterhouseCoopers Limited and GIZ Deutsche Gesellschaft fur Internationale Zusammenarbeit (GIZ) GmbH. In addition to the public sectors, he also carries out procurement consultancy and advisory services to the private sector organisations. He also lectured on a part time basis at Uganda Christian University

He has also served and is still serving on several governing Boards/Church Councils that include: Mildmay Hospital- Uganda (Board member 2011- to date), All Saints' Cathedral, Kampala (Head of Laity /Council member 2009-2012), Uganda Printing and Publishing Corporation (Board member 2013-2016), All Saints' Chapel, Lweza (Head of Laity /Council member 2018 to date) and Chairman Governing Board of Saints Credit and Savings Cooperative Society (2017 to date).

He has also served and is still serving on several governing Boards/Church Councils that include: Mildmay Hospital- Uganda (Board member 2011- to date), All Saints' Cathedral, Kampala (Head of Laity /Council member 2009-2012), Uganda Printing and Publishing Corporation (Board member 2013-2016), All Saints' Chapel, Lweza (Head of Laity /Council member 2018 to date) and Chairman Governing Board of Saints Credit and Savings Cooperative Society (2017 to date).

He is a Director/Senior Procurement Specialist/Consultant at Geoffrey Kakira and Associates Ltd. He is married to Verina Kakira and are blessed with three children. He is a professing born again Christian

PAUL KALUMBA



Paul Kalumba holds a Master of Science Degree in Procurement and Strategy from the University of Glamorgan, UK; a Masters of Business Administration from the University of South Wales, UK and a Bachelor of Commerce Degree from Makerere University, Kampala. He is a Certified Public Private Partnership Specialist as well as Chartered Procurement Professional.

He is a Procurement Professional with over 15 Years of experience in both procurement practice and advisory across different sectors. His other areas of expertise include, Change Management, organizational assessments, Business Process Re-engineering, HR Advisory, Project/Program Monitoring and Evaluation as well as

Independent Monitoring and Audit.

He has been involved in provision of procurement advisory services to various institutions in the public, private and NGO sectors in various countries including Uganda, Ethiopia, Rwanda, Kenya, Tanzania, Lesotho, South Sudan, Nigeria, Somalia, Somaliland, Liberia, Swaziland, Marshall Islands, South Africa, Cote D'Ivoire, Ghana and Botswana.

He is currently a Director for Advisory Services at Kisa & Associates, an Advisory Services firm domiciled in Uganda.